

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF MARYLAND
(GREENBELT DIVISION)**

In re: * Chapter 11

CREATIVE HAIRDRESSERS, * Case Nos. 20-14583, 20-14584-TJC

INC., *et al.*¹, * (Jointly Administered)

Debtors. *

* * * * *

**DECLARATION OF LESTER D. MARDIKS IN SUPPORT OF THE DEBTORS’
MOTION TO COMPEL HC SALON HOLDINGS, INC. TO COMPLY WITH THE
TRANSITION SERVICES AGREEMENT [ECF NO. 785]**

I, Lester D. Mardiks, hereby declare under penalty of perjury:

1. I am the Vice President and Chief Operating Officer (“VP/COO”) for the debtors, Creative Hairdressers, Inc. and Ratner Companies, L.C.

2. As VP/COO, I am familiar with the history of the debtors, their bankruptcy estates, and their assets, liabilities, litigation and creditors.

3. The facts set forth in this Declaration are based upon my personal knowledge, my services as VP/COO), my interactions with representatives of HC Salon Holdings, Inc. (“HC”), my review of relevant documents, my review of the Motion to Compel (as defined below) and HC’s Objection thereto, and my review of the Debtors’ filings, records and bank accounts.

4. On December 14, 2020, the Debtors filed a Motion to Compel HC Salon Holdings, Inc. to Comply With the Transition Services Agreement (the “Motion to Compel”) [Dkt. No. 785]. This Court scheduled a hearing on the Debtors’ Motion to Compel for February 2, 2021.

¹ The Debtors in these chapter 11 cases are: (i) Creative Hairdressers, Inc. and (ii) Ratner Companies, L.C.

5. In Support of the Motion to Compel and hearing thereon, I incorporate by reference herein the following testimony from my deposition as a Corporate Designee of the Debtors taken on January 19, 2021:

- a. 9:17-20
- b. 11:17-12:7
- c. 14:2-11
- d. 31:3-32:1
- e. 33:14-34:11
- f. 35:6-7
- g. 35:15-21
- h. 37:4-38:4
- i. 40:10-41:1
- j. 41:14-42:17
- k. 43:2-9
- l. 47:4-49:14
- m. 49:17-50:2
- n. 50:17-22
- o. 54:17-55:4
- p. 57:19-58:6
- q. 58:12-59:12
- r. 61:10-62:8
- s. 63:5-12
- t. 66:3-11
- u. 67:11-16
- v. 70:5-9
- w. 70:19-22
- x. 71:21-72:6
- y. 76:4-7
- z. 78:15-22
- aa. 79:14-18
- bb. 84:18-85:9
- cc. 87:10-88:14
- dd. 90:8-14
- ee. 95:11-14
- ff. 96:11-97:21
- gg. 98:5-10
- hh. 98:21-100:4
- ii. 101:12-17
- jj. 102:4-7
- kk. 102:11-21
- ll. 104:4-105:13
- mm. 105:19-106:7
- nn. 106:20-107:2

oo. 107:6-13
pp. 107:21-108:1
qq. 108:10-109:4
rr. 110:1-111:5
ss. 113:4-15
tt. 113:20-114:2
uu. 114:5-22
vv. 115:13-116:9
ww. 116:17-117:22
xx. 118:8-12
yy. 118:15-121:3
zz. 121:9-22

PURSUANT TO 28 U.S.C. § 1746, I DECLARE
UNDER PENALTY OF PERJURY THAT THE
FOREGOING STATEMENTS ARE TRUE AND
CORRECT.

/s/ Lester D. Mardiks

Lester D. Mardiks, Vice President and Chief
Operating Officer of the Debtors
Dated: February 1, 2021

CERTIFICATE OF SERVICE

I HEREBY CERTIFY that on this 1st day of February, 2021, a copy of the *foregoing* was served on the parties listed below by electronic mail:

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I HEREBY FURTHER CERTIFY that on the 1st day of February, 2021, I reviewed the Court's CM/ECF system and it reports that an electronic copy of the *foregoing* will be served electronically by the Court's CM/ECF system on the following:

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